

Agenda

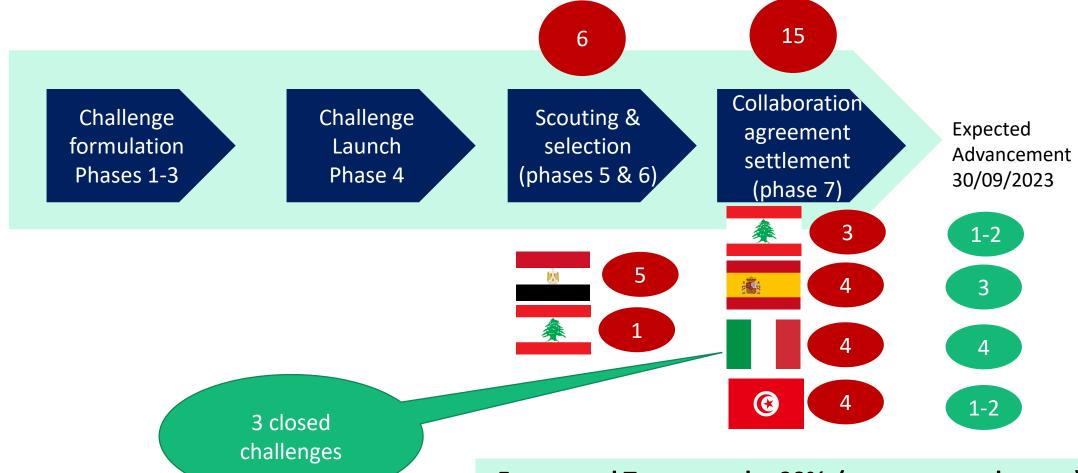
- 01 Program achievements
- O2 Program outputs- Qualitative focus
- Lessons learnt : Best practices & OI enhancement proposals



Program
Advancements



Program Advancement – June



Forecasted Target reach: 90% (contracts settlement)
Forecasted Target reach by End of September: 50%
(implementation)











Achievements

- 3 achieved solutions out of 15 ongoing collaboration agreements
- 33 matching solutions addressing 27 Challenges
- A pipe of 6 challenges in selection or launch phase (Egypt, Lebanon)
- Ongoing Tenders managements for providers on boarding

Practice & Knowledge sharing

- Collaboration agreements adaptation
- Launch event

Global program advancement status Last update: 30/06

Concerns & Support requests

- Challenging implementation timeline (End of September)
- Difficulties in Solutions scouting (Egypt)
- Financial settlement delays (Spain, Lebanon)
- Legal issue in one collaboration agreement (Lebanon)
- Change in Tenders managements due to Items reallocation
- Delay in Collaboration agreement settlement (Tunisia, Italy)
- Implementation slowed by procurement restrictions (provider out of Med Regions)

Next steps

- Collaboration agreement implementation (Spain, Italy, Tunisia, Lebanon)
- Selection closing and collaboration settlement (Lebanon and Egypt)





Qualitative focus

 A portfolio of +36 challenges launched by 20 companies mainly in Recycling & Eco-Design (new eco-friendly processes and materials)

- Water challenges launched in Tunisia & Egypt
- A stimulated open innovation process with local ecosystems (Textile, Environment, Startups & innovation)
 - +65 solutions received in response to +27 challenges
- Response Quality: ~50% of received solutions are valuable and matching with challenges



+33 solutions addressing 27 challenges



Challenges

- Recycling,
- Post consumption way,
- Wool sub-chain (manufacturing & traceability)
- 4. New bio based materials



Challenges

- Circular As Well As Innovative Reuse Of The Textile Waste
- 2. A traceability process for the 'Made in Italy' value chain
- 3. Stimulating the response to the growing demand for sustainable and recyclable textile fibres by developing a 100% pure, 100% sustainable hemp viscose yarn
- Circular and creative reuse of tons of leather waste from the landfill in Tuscany, Italy.



Challenges

- 1. Stocks Management platform,
- 2. Producing sustainable fabrics
- **3. Recycling** of donated clothes,
- 4. Fabrics positive



Challenges

- 1. High quality Cotton Textile
- 2. Recycled cotton fabrics for toys
- 3. Energy saving in Cotton Manufacturing
- 4. Organic chemicals management
- 5. Textile Waste water treatment



- 1. RO concentrate salinity reduction
- 2. Ro concentrate recycling
- 3. Drying by solar energy

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Challenges-Waste Management

- 1. Cotton organic waste recovery
- 2. 2nd choice upcycling
- 3. Dryer's waste management
- 4. Sludge Recovery into combustible/ cobblestone



Challenges-

Eco-friendly Process & materials

- 1. Automatic Optic Fabric inspection
- 2. Carbon Footprint calculation
- 3. Natural resources consumption automatic monitoring

A comprehensive portfolio in Recycling



Recycled Cotton Fabric for Toys - Egypt



Upcycling fabric waste and old stocks - Lebanon



Texpro Corp challenge N1: 2nd choice upcycling



Sitex challenge N3:
Cotton organic waste recovery



Circular and creative reuse of tonnes of leather waste from the landfill in Tuscany, Italy. BISBAG and Museo del Tessuto di Prato



Stimulating the response
to the growing demand for
sustainable and
recyclable textile fibres by
developing a 100% pure,...



MFcpôle challenge N 2: Sludge Recovery into combustible/cobblestone



King+ challenge: cutting

waste management

Open Eco-Innovation for textiile sector — Capîtalization Event

Examples of winning solutions

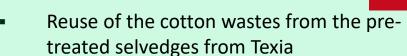
Recycling

Traceability

Water

Digital enabled

Challenge



Challenge

A traceability process for the 'Made in Italy' value chain

Challenge

Water consumption monitoring

Challenge

Automatic fabric inspection

Challenge

Stock Management module

Solution

Very scalable to other sectors for several applications, such as suitcases

Solution

Blockchain driven solution

Solution

(3

(3)

IOT platform

Solution

Al driven solution

Solution

Intelligent solution to prevent over production

Lessons Lerant:
Best Practices &
Enhancement
proposals



Challenges
Identification,
formulation &
Value
proposition



Phases 1-3 - Challenges Identification, formulation & Value proposition

Activities :

- Communication & Information Info sessions & events
- Companies expression of interest & engagement
- Assistance to companies in the challenge formulation (Problem Statement, Challenge definition, selection criteria, Timelines, Impact qualification)
- Value proposition definition



Best practices

Info Sessions & Physical Match Making Events



On Boarding other related Stakeholders



Collaboration agreement template



Expression of interest / MoU



Workshops for challenges identification and

prioritization



Rountables with companies











Return on experiences

 Challenging start : OI is not a common practice and needs communication boosting

- FAQs by startups and companies about
 - IP protection,
 - Program timelines,
 - Collaboration agreement engagements
 - Financial process / Procurement procedure
- The public sector procedures slow the program rollout
- Need to define explicitly the eligibility criteria for early stage ventures (legal set up, access to R&D centres, groupment, cross countries,..)



Return on experiences

The financial process delays disturbs the program rollout

Few cash value propositions has been registered

Need to adapt the OI framework and consider public sector requirements (Public communication, prioritization, procedures,..)



OI Enhancements proposal

- Standardized template and info memo about the collaboration agreement and parties engagements from the process start
- Anticipate the scouting phase : to be "from the program kick-off"
- Adaptation to public sector requirements
- Financial process review and acceleration
- Cross-countries challenges



Challengeslaunch



Phase 4 – Challenges Launch

- Activities :
- Challenges posting on the OI platform
- Info sessions Call for solution
- Promotion campaigns
- Communication & Dissemination of the launched challenges
- Responses monitoring



Best practices

Digital Marketing

Short Videos

Post per challenge

Radio podcast – in startups oriented program

Challenge Notebook

Marketing Departement involvement





The launch process in the platform needs fine tuning:

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- Solution extraction, validation process, shared info about the criteria and valuation criteria, eligibility control
- The interaction between startups and companies is not explicitly defined
- Not optimized setup for service providers
 in Tunisia: program management, communication & helpdesk
- The challenge launch waves are also due to financial process constraints
- The delay in logistics disturbed the communication plan (Tunisia case)

OI Enhancements proposal

OI platform fine tuning: solutions extraction and monitoring,
 additional info, submission controls, eligibility criteria, admin Roles

- Explicit budget for communication Ads
- Clarify the possibility of startup companies
 interaction during the launch phase
- Standard Marketing & Dissemination Materials
- Stream & vendor grouping : project management, communication, helpdesk



Solutions scouting and selection



Phases 5-6 – Solutions scouting & selection

Activities :

- Scouting campaigns in Startups & innovation ecosystems
- Communication & Info
- Selection process definition and setup
- Solutions assessment
- Solutions pitching
- Final selection







Best practices

Setting up variable selection committee composition involving the companies, the program management and other experts and related stakeholders

- Anticipated scouting in Digital info sessions and matchmaking events
- Targeted mailing to startups support organizations (SSOs) and innovation ecosystem
- Proposed selection criteria by companies concerned by the challenges

Best practices

 Involving the Companies in the first pre-selection of the solution received

 Definition of the selection process including a first pre-selection regarding the solutions matching with the launched challenges

Setting up Amended solution Scoring matrix with a second level of qualification criteria

 Possibility of site visits & meeting with companies anx Pitch Day organization

Return on experiences

- Non quality (not detailed solutions) All
- Difficulties to find solutions : 5 solutions received for 5 launched challenges
- The valuation matrix is not so detailed
- **©**
- Some well ranked solutions eliminated due to 1 wining solution constraint
- The restriction of groupment of ventures should be reviewed
- The OI platform use need fine tuning to facilitate solution extraction and assessment









OI Enhancements proposal

- Detailed Assessment matrix
 - Second level Criterias
- OI Platform fine tuning :
 - solutions extraction, quality controls, assessment template
- Sites visits and meeting with the companies before final solution pitching
- Possibility of complementary solutions groupment



Collaboration agreements settlement

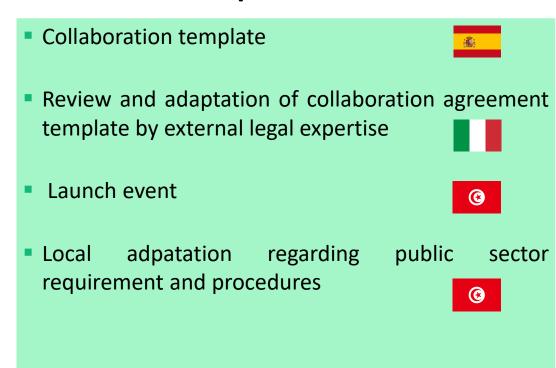


Phase 7 - Collaboration agreement settlement

Activities :

- Solution implementation plan definition
- 3 Parties engagements draft
- Collaboration agreement settlement
- Communication & Dissemination

Best practices



Return on experiences

- Miss interpretation of the OI and Joint-development concepts led to legal concern
- 3 Parties engagements should be explicitly presented at the start of the program to on-board both startups and companies and to clarify engagements after the end of program
- FAQ by start-ups regarding the solutions non disclosure and protection (at all phases)
- Procurement procedure slowing the implementation
- Short timeline considering End Of Program Timeline (End of September)



OI Enhancements proposal

Standardized template

Enrichment of IP protection clauses for jointdevelopment cases

Contracts extension

Direct procurement rules enhancement

Link with other program components such IP support













